Committee	Dated:
Community & Children's Services	13 January 2017
Subject: REVENUE AND CAPITAL BUDGETS – 2017/18	Public
Report of: The Chamberlain Director of Community & Children's Services	For Decision
Report Author: Louise Said, Chamberlain's dept	

Summary

This report is the annual submission of the revenue and capital budgets overseen by your Committee. In particular it seeks approval to the provisional revenue budget for 2017/18, for subsequent submission to the Finance Committee. Details of the Committee's draft capital budget are also provided. The local risk budgets have been prepared within the resources allocated to the Director.

The provisional nature of the revenue budgets particularly recognises that further revisions may arise from the necessary realignment of funds resulting from corporate projects.

Summary of Table 2	Latest Approved Budget 2016/17 £'000	Original Budget 2017/18 £'000	Movement £'000
Expenditure	25,927	24,400	(1,527)
Income	(15,749)	(14,415)	1,334
Support Services and Capital Charges	1,884	1,983	99
Total Net Expenditure	12,062	11,968	(94)

Overall, the 2017/18 provisional revenue budget totals £11,968m a decrease of £94,000 compared with the Latest Approved Budget for 2016/17. Main reasons for this reduction are:-

 Latest Approved Budget for 2016/17 includes expenditure of £161,000 funded from the previous year's underspend which is not included in 2017/18

- Decrease of £180,000 due to the savings arising from the Service Based Review. Note these savings were agreed by this Committee in November 2014.
- Increase of £97,000 due to 1% inflation for pay and price increases
- Increase of £99,000 in support services and capital charges.

Recommendations

The Committee is requested to:

- review the provisional 2017/18 revenue budget to ensure that it reflects the Committee's objectives and, if so, approve the budget for submission to the Finance Committee:
- review and approve the draft capital budget;
- authorise the Chamberlain to revise these budgets to allow for further implications arising from departmental reorganisations and other reviews, corporate projects, changes to the Additional Works Programme.
- If specific service based review proposals included with this budget report are
 rejected by the Committee, or other committees request that further proposals
 are pursued, that the substitution of other suitable proposals for a
 corresponding amount is delegated to the Town Clerk in discussion with the
 Chairman and Deputy Chairman of the relevant Committee. If the substituted
 saving is not considered to be straight forward in nature, then the Town Clerk
 shall also consult the Chairman and Deputy Chairmen of the Policy and
 Resources Committee prior to approving an alternative proposal(s).

Main Report

Introduction

- 1. The Director of Community & Children's Services comprises three main service areas:
 - People Services (which includes Adult Services & Children & Families Services)
 - Commissioning and Partnerships (which includes Commissioned Services)
 - Housing Services (including the Housing Revenue Account and the Barbican Estate Office). The Housing Revenue Account and The Barbican are reported separately and are therefore not included in this report.

The Services provided by the Department are overseen by the Community and Children's Services Committee with the exception of the Barbican Estate which is overseen by the Barbican Residential Committee.

- 2. This report sets out the proposed revenue budget and capital budgets for 2017/18. The revenue budget management arrangements are to:
 - Provide a clear distinction between local risk, central risk and recharge budgets
 - Place responsibility for budgetary control on departmental Chief Officers
 - Apply a cash limit policy to Chief Officers' budgets
- 3. The budget has been analysed by service expenditure and compared with the latest approved budget for the current year.
- 4. The report also compares the current year's budget with the forecast outturn.

Business Planning Priorities 2015-2018

- 5. The Departmental Business Plan strategic priorities were agreed by Committee in May 2015. These are currently in the process of being reviewed during the development of the 2017-22 Business Plan. They are:-
 - Safeguarding and early help: Ensuring effective arrangements are in place for responding to safeguarding risks, promoting early identification and support to prevent escalation of issues and keeping children and vulnerable adults safe.
 - Health and wellbeing: Promoting the health and wellbeing of all City residents and workers and improving access to health services in the Square Mile.
 - Education and employability: Enabling children, young people and adults to learn, thrive and achieve their full potential.
 - Homes and communities: Developing strong neighbourhoods and ensuring people have a decent place to live.
 - Efficiency and effectiveness: Delivering value for money and outstanding services.

Proposed Revenue Budget for 2017/18

- 6. The proposed Revenue Budget for 2017/18 is shown in Table 2 analysed between:
 - Local Risk budgets these are budgets deemed to be largely within the Chief Officer's control.

- Central Risk budgets these are budgets comprising specific items where a
 Chief Officer manages the underlying service, but where the eventual financial
 outturn can be strongly influenced by external factors outside of his/her control
 or are budgets of a corporate nature (e.g. interest on balances and rent
 incomes from investment properties).
- Support Services and Capital Charges these cover budgets for services provided by one activity to another. The control of these costs is exercised at the point where the expenditure or income first arises as local or central risk.
- 7. The provisional 2017/18 budgets, under the control of the Director of Community & Children's Services being presented to your Committee, have been prepared in accordance with guidelines agreed by the Policy and Resources and Finance Committees. These include continuing the implementation of the required budget reductions across local risk, as well as the proper control of transfers of non-staffing budget to staffing budgets. An allowance towards any potential pay and price increases of 1% for 2017/18 has been included. The budget has been prepared within the resources allocated to the Chief Officer.
- 8. The Service Based Review aims to deliver sustainable savings and / or increased income in order to balance City Fund and City's Cash over the medium term. The proposals approved by the Policy & Resources Committee included a total of £680k (over 3 years) for this Committee. These proposals were reported to and agreed by this Committee in November 2014 and are reflected in the 2017/18 budgets as below:

Table 1	
Agreed 2017/18 Service Based Review Savings	£'000
Reducation in Foster placement costs	40
Better Care Fund recommissioning	100
Staffing – housing benefit	40
Total	180

9. All Service Based Review savings are currently expected to be met and are identified as green in terms of their RAG status.

TABLE 2 COMMUNITY & CHILDREN'S SERVICES SUMMAR	RY – CITY F	UND				
Analysis of Service Expenditure	Local	Actual	Latest	Original	Movement	Paragraph
	or		Approved	ŭ	2016-17	Reference
	Central		Budget	Budget	to	
	Risk	2015-16	2016-17	2017-18	2017-18	
		£'000	£'000	£'000	£'000	
EXPENDITURE						
Employees	L	5,039	5,418	5,372	(46)	12
Employees (mainly social workers dealing with	С	261	217	363	146	12
Asylum Seekers & staff paid by DSG)						
Premises Related Expenses (see note i)	L	256	251	286	35	
Premises Related Expenses (SRP: Islington Arts	С	57	0	0	0	
Factory)						
City Surveyor – Repairs & Maintenance	L	40	75	115	40	18
City Surveyor - Cleaning	L	7	7	7	0	
Transport Related Expenses	L	28	23	23	0	
Home to School Transport (met from Dedicated	С	57	57	101	44	
Schools Grant)						
Supplies & Services (mainly prof fees which are	L	4,582	4,811	3,579	(1,232)	13
largely met from grant income plus expenses						
relating to contracts such as Broadway)						
Supplies & Services (mainly costs of our Private,	С	242	206	210	4	
Voluntary & independent childcare providers which are						
met from DSG)						
Third Party Payments (mainly social care clients	L	4,501	5,236	4,643	(593)	14
plus contract costs such as Toynbee Hall & Hackney						
College)	_					
Third Party Payments (mainly agency costs relating	С	3,405	3,355	3,419	64	
to Asylum Seekers plus costs which are met from DSG)		100	100	101	1	
Transfer Payments (mainly payment to Fusion Lifestyle funded by income from London Marathon	L	106	130	131	1	
Charitable Trust)						
Rent allowances (funded by DoWP rent benefit	С	6,048	6,172	6,172	0	
rebates)		5,5 15	-,	-,		
Transfer to Reserve (unspent Public Health	L	219	0	0	0	
grant)	_		-			
Unidentified savings (pressures on Asylum	С	0	0	(232)	(232)	15
seeker budget)			-	()	(===/	
Capital charges	С	120	0	0	0	
Total Expenditure		24,968	25,958	24,189	(1,769)	
·						
INCOME						
Government Grants (mainly Public Health &	L	(3,389)	(3,774)	(2,542)	1,232	16
Skills Funding Agency grant income)						
Government Grants (mainly DSG, DoWP rent	С	(9,053)	(9,023)	(9,073)	(50)	16
benefit rebates)						
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Analysis of Service Expenditure						
	Local	Actual	Latest	Original	Movement	Paragraph
	or		Approved		2015-16	Reference
	Central		Budget	Budget	to	
	Risk	2014-15	2015-16	2016-17	2016-17	
		£'000	£'000	£'000	£'000	
Other Grants, Reimbursements and contributions	L	(861)	(1,105)	(648)	457	17
(mainly B&B rent allowances, S256 Monies &						
London Marathon Charitable Trust						
Other Grants, Reimbursements and contributions	С	(172)	(209)	(144)	65	
(City's Cash contributions towards Toynbee Hall						
contract & Strings project at Sir John Cass						
School)		(4.40=)	(4.000)	(4.470)	(0=)	
Customer, Client Receipts (mainly fee income	L	(1,107)	(1,092)	(1,179)	(87)	
and client contributions towards their social care						
packages) Transfer from Parking Meter Reserves (in	С	(567)	/E77\	(618)	(41)	
relation to Concessionary fares & taxi cards)	C	(507)	(577)	(019)	(41)	
Total Income		(15,149)	(15,780)	(14,204)	1,576	
Total income		(15,149)	(15,760)	(14,204)	1,570	
TOTAL EXPENDITURE BEFORE SUPPORT		9,819	10,178	9,985	(193)	
SERVICES AND CAPITAL CHARGES		3,013	10,170	3,303	(155)	
SUPPORT SERVICES AND CAPITAL CHARGES						
Central Support Services and Capital Charges		2,517	2,604	2, 691	87	
Recharges within Fund		(537)	(720)	(708)	12	
Total Support Services and Capital Charges		1,980	1,884	1,983	99	Appendix2
TOTAL NET EXPENDITURE / (INCOME)		11,799	12,062	11,968	(94)	

Notes - Examples of types of service expenditure:-

- (i) Premises Related Expenses includes repairs & maintenance, energy costs, rates, water services
- 10. Income and favourable variances are presented in brackets. An analysis of this Revenue Expenditure by Service Managed is provided in Appendix 1. Only significant variances (generally those greater than £100,000) have been commented on in the following paragraphs.
- 11. Overall there is a reduction of £94,000 in the budget between the 2016/17 latest approved budget and the 2017/18 original budget. This movement is explained in the following paragraphs.
- 12. Analysis of the movement in total manpower and related related staff costs are shown in Table 3 below:

	Latest Approved Budget		Original Budget	
	201	2016/17		7/18
Table 3 - Manpower statement	Manpower	Estimated	Manpower	Estimated
	Full-time	Full-time cost		cost
	equivalent	£000	equivalent	£000
People Services	42	2,738	45	2,984
Partnership Services (inc Central	37	1,961	37	1,912
Directorate)				
Housing Services	19	936	18	839
TOTAL COMMUNITY & CHILDREN'S	98	5,635	100	5,735
SERVICES				

- 13. The decrease in Supplies & Services related expenditure of £1,232,000 is due in the main to:
 - £70k budgets carried forward from 2015/16 which are included in the 2016/17 Latest Approved Budget but not the 2017/18
 - £140k reduction in next year's budget following the previously agreed Service Based Review savings.
 - 2016/17 Latest Approved Budget included £410k expenditure which is either met from carried forward Government Grants or new one off specific grants which will not be received in 2017/18.
 - Expenditure of £253k in 2016/17 met from S256 Monies in relation to supporting discharge and the local integration of services which is not included in 2017/18.
 - During 2016/17, additional consultants were employed to prepare for the various Ofsted inspections. These will not be needed during 2017/18 and the anticipated expenditure has now been reduced.
- 14. The decrease in third party payments is largely due to
 - expenditure of £707k funded from new government grants to deliever the English Language Project and the Mental Health pilot is included in 2016/17 but not 2017/18
 - £40k reduction in next years budget following the previously agreed Service Based Review savings.
 - These have been partly offset by an increase in Older People's care costs.
- 15. The Asylum Seekers service is facing pressures. We currently have 15 Unaccompanied Asylum Seeking Children of which 7 are aged 18+ and attract no funding from the Home Office. The budget has not been increased for a

number of years and a bid for additional resoures will be made in order to meet this shortfall.

- 16. The reduction in Government grants is mainly due to
 - The 2015/16 grant figure includes carry forward balance of £361k which will be spent in the year and will not be carried forward to 2017/18.
 - new grants received during 2016/17 in relation to the Mental Health Pilot scheme and English Language project of £806k which will not be received next year
 - Decrease of £38k in relation to the Public Health Grant.
- 17. Other grants, reimbursements and contributions for 2016/17 include S256 Monies which will not be received in 2017/18 of £343k along with £114k received from Erasmus to support the Adult & Community Learning service. £210k income in relation to the Better Care Fund is included in both years budgets however the City of London's allocation for 2017/18 has not yet been confirmed. It is anticipated that the budget will be in line with the current allocation however once finalised, adjustments will be made to the budget. This is offset by expenditure and will not affect the Director's overall local risk budget.
- 18. The 2016/17 Latest Approved Budget reflects the re-allocation of the full 2016/17 Additional Works Programme to reflect the expenditure that is anticipated will be incurred in the year. Please see the detailed breakdown in Table 3 below.

TABLE 4 - CITY SURVEYOR LOCAL RISK	Latest	
	Approved	Original
Repairs and Maintenance	Budget	Budget
	2016/17	2017/18
	£'000	£'000
Additional Works Programme	50	90
Minor Improvements		
Community Education Centre	16	16
Cass Child & family Centre	16	16
Total City Surveyor	82	122

19. The corporate Building Repairs and Maintenance contract is currently being retendered and the new contract will commence on the 1st July 2017. Original estimates for 2017/18 are based on the latest available asset price from the

current contractor. Any changes to these budgets arising from the new contract will be reported to Committee in due course

Potential Further Budget Developments

- 20. The provisional nature of the 2017/18 revenue budget recognises that further revisions may be required, including in relation to:
 - budget reductions to capture savings arising from the on-going PP2P reviews;
 - budget adjustments relating to the implementation of the City Procurement Service
 - decisions on funding of the Additional Work Programme by the Resource Allocation Committee
 - budget adjustments relating to the Surveyors Repairs & Maintenance projects;
 and
 - budget adjustments relating to the Service Based Review.
 - Budget adjustments relating to the Better Care Fund

Revenue Budget 2016/17

21. The forecast outturn for the current year is likely to be a small underspend compared to the Latest Approved Budget of £12,062m. Appendix 3 shows the movement between the Original Budget 2016/17 and the Latest Approved Budget 2016/17.

Draft Capital and Supplementary Revenue Budgets

22. The latest estimated costs for the Committee's draft capital and supplementary revenue projects are summarised in the Table overleaf.

Capital & Supplementary Revenue projects - latest estimated costs						
Service Managed	Project	Exp. Pre 01/04/16 £'000	2016/17 £'000	2017/18 £'000	Later Years £'000	Total £'000
		2.000	2 000	2.000	2,000	2 000
Pre-implementation						
Public Health	Workplace Health Cente - Middlesex Street Estate	1	14			15
Other Schools Related Activities	Sir John Cass School expansion		21			21
Other Schools Related Activities	Golden Lane Playground	28	7			35
Services to Adults	Disabled facilities grant	13	49			62
Services to Adults	Golden Lane Community Hall		32			32
Authority to start work	<u>granted</u>					
Homelessness	The Lodge 2 S.106 (City contribution)		1,000			1,000
Services to Adults	Health & Social Care	IT	113			113
TOTAL COMMUNITY SERVICES EXCLUD		42	1,236	0	0	1,278

- 23. Pre-implementation costs comprise feasibility and option appraisal expenditure which has been approved in accordance with the project procedure, prior to authority to start work.
- 24. A feasibility study into a workplace healthcare facility and fitness centre in the mezzanine level car park on the Middlesex Street Estate has been undertaken. The potential for other uses of the area is still under review.
- 25. The Sir John Cass School expansion project is currently on hold.
- 26. The implementation phase of the Golden Lane Playground project is due to start on site late in 2016, whilst the scheme to reconfigure and refurbish the Golden Lane Community Hall will take place in 2017, subject to authority to start work.
- 27. The Lodge II expenditure reflects the City's capital contribution to the scheme, funded from S.106 affordable housing monies.
- 28. The latest Capital and Supplementary Revenue Project budgets will be presented to the Court of Common Council for formal approval in March 2017.

Appendices

- Appendix 1: Revenue Expenditure by Service Managed
- Appendix 2: Support Service and Capital Charges from / to Community & Children's Services Committee
- Appendix 3: Movement between 2016/17 Original Book Budget and 2016/17 Latest Approved Budget

Contact: Mark Jarvis (1221) or Louise Said (1917)

Chamberlain's Department

APPENDIX 1

Analysis by Service Managed	Actual	Latest	Original	Movement	Paragraph
		Approved		2016-17	Reference
	2015-16	Budget	Budget	to	
	£'000	2016-17	2017-18	2017-18	
		£'000	£'000	£'000	
CITY FUND					
Services to Adults	2,730	2,867	2,844	(23)	
Services to Older People	1,540	1,654	1,812	158	14
Children & Family Services	1,695	1,465	1,367	(98)	13
Early Years & Childcare	1,424	1,665	1,507	(158)	13 & 14
Sir John Cass School Delegated	0	0	0	0	
Budget					
Other Schools Related Activities	(19)	(11)	131	142	
Homelessness	767	748	761	13	
Service Strategy – Adult Services	478	118	118	0	
Strategic Management - Family &	142	175	190	15	
Young People					
Asylum Seekers	407	310	313	3	
Commissioning	977	943	896	(47)	
Public Health	0	0	0	0	
Adult & Community Learning	189	401	450	49	
Recreation facilities and Sports	81	115	111	(4)	
Development					
Youth Service	230	233	237	4	
Other Housing Services	33	46	62	16	
Benefits Administration	227	382	264	(118)	13
Supporting Housing	886	863	814	(49)	
Service Strategy – Housing Services	12	88	91	3	
				,	
TOTAL	11,799	12,062	11,968	(94)	

Services to Adults (inc. Learning Disabilities, Mental Health, Physical Disabilities)

The adult social care team provides care and services to all those aged over 18 who live in the City, who are in need of services because of their vulnerability, physical or learning disability, carer status, homelessness, dependence on drugs or alcohol, or mental illness. Services are provided following an assessment, which is undertaken with the person concerned. This forms the basis of the resulting Person-Centred Care Plan, which gives details of the services that will be provided. These may include an Individual Budget or Direct Payment, a programme of home care visits, day activities, counselling, assistance with finances and home management, permanent or temporary residential care, mental health services and making contact with relevant outside agencies or providers.

Services to Older People

As with other adult social care services, the emphasis for older people is on supporting them for as long as possible in their own homes. For a small number, care in a residential or nursing home is the best option.

Children & Family Services

The Children's social care service is responsible for ensuring resident children and young people accessing services in the City are safeguarded. The main strategic objective for Children and Families services is to ensure children and families are free from harm and are able to live in a safe environment that supports emotional, physical and learning development. A key strand of the work is to provide preventive intervention at an early stage to support City families and to avoid family breakdown and disruption. Whilst, it is rare for children in the City to be subject to formal child protection procedures or be looked after but for a very small number, placements with foster carers are necessary.

Early Years and Childcare

This area includes the Cass Child and Family Centre, Family and Young People's Information Service, provision and maintenance of extended services at the Sir John Cass Site, support to private, voluntary and independent providers of nursery services for children who are under 5 and promoting access to affordable childcare for City parents.

Sir John Cass Foundation Primary School Delegated Budget

This is the proportion of funding received by the City of London through the Dedicated School's Grant given directly to the Governors of the Sir John Cass Foundation Primary School. It is then the responsibility of the School Governors to spend the budget share on the purposes of their School.

Other Schools Related Activities

This includes the Local Authority's duties to support and coordinate school admissions for local parents, the assessment and support of pupils with Special Educational Needs and home to school transport which are mainly funded through government grants with additional contribution from the City Fund.

Homelessness

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where necessary and oversees the commissioning of the Outreach Contract with our rough sleepers provider.

Asylum Seekers

The City has a statutory responsibility for housing and supporting unaccompanied asylum seeking minors arriving in the City as their first point if contact in the UK. The majority of children looked after by the City are unaccompanied asylum seekers.

Commissioning

About ninety organisations annually receive payments, all commissions via contract, to provide for services to residents, workers and homeless people in the City. These include services for information and advice (Toynbee Hall); volunteering (CSV); Telecare (Millbrook's); Community equipment; organisations working with rough sleepers (Broadway, St Mungo's Project, Providence Row, and others); playgroups (Barbican); agencies providing day care for older people; advice and counselling services; victim support; and support for people who have HIV or AIDS and others. Most of the services are a statutory requirement and support and assist in the delivery of community care and education for adults, children and young people, and promote the welfare of the vulnerable and dependent elderly, the very young and people who are ill or disabled. Other major items within this section are expenditure relating to concessionary travel arrangements through Taxicards and freedom passes, and expenditure on various government initiatives associated with government grant income.

Public Health

The City's public health function is responsible for local aspects of health protection; health improvement; and improving health services. This is achieved through intelligence gathering and analysis, including the statutory Joint Strategic Needs Assessment; and formulating strategy, including the statutory Joint Health and Wellbeing Strategy, to address local health needs.

Public health services are provided to our populations through commissioning, e.g. Healthy behaviours with includes smoking cessation, substance misuse and NHS health checks; as well as working in partnership with other organisations, such as the NHS clinical commissioning groups, and the London Borough of Hackney. Public health also conducts and commissions research to evaluate effectiveness, and to tackle gaps in intelligence.

The public health team supports the City's Health and Wellbeing Board, which is a statutory committee within the City, and has strong links with the public health team in Hackney, including a shared Director of Public Health and shared Public Health Consultants, who provide clinical and professional governance to the team.

Adult Skills and Community Learning

This covers the direct provision of all adult learning services by the City of London and a partnership contract with Hackney Community College for the provision of tutors. The service works with its internal and external partners to annually deliver more than 110 vocational courses to more than 4000 City and City Fringe learners'. In addition to this, more than 100 young adults have engaged onto the apprenticeship programme and more than 90% have successfully completed their apprenticeship training with 82% securing permanent employment. There are currently 50 employers who are engaged with the programme, supporting our apprentices through training, qualification and active work experience.

Recreation Facilities and Sports Development

This comprises the Golden Lane Sport and Fitness Centre and a wide range of sporting opportunities for all sections of the community now provided under contract by Fusion Lifestyle. Activities such as swimming, tennis, badminton, Pilates, zumba and weight training courses are all provided at Golden Lane Sport and Fitness. The Sports Development team provides a varied programme of activities that provides opportunities for participation in active recreation for both residents and workers. Programmes such as City of Sport and Young at Heart are designed to make people more active and improve their health and wellbeing by helping them to reduce blood pressure and lose weight. The Sports Development team are also involved in the organisation of various sporting events such as the world famous London Marathon and the London Youth Games.

Youth Service

City Gateway are commissioned to provide three contract strands to young people aged 10 – 19 (to 25 with special needs) resident in the City.

- Targeted youth provision incorporating 121 support when required; themed workshops, for example in partnership with our Substance Misuse Team; and a weekly Girls Group.
- Universal provision incorporating weekly open access youth clubs at the Artizan Centre and GreenBox, and holiday activities.
- Youth Participation incorporating rolling out the new Youth Participation Strategy, engaging young people to establish a new youth 'forum' and to take part in elections for the Young Mayor.

Prospects Limited are commissioned to provide Information, Advice and Guidance on 14 – 19 options to City residents (including Looked after Children and Care Leavers) with the aim of supporting young people to meet the RPA requirements and to be EET (in Education, Employment or Training).

15Billion provide our Information Advice and Guidance and Youth Activities database (IYSS) and thereby provide the City's data links that meet DfE requirements.

Other Housing Services

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where

necessary. The costs of the temporary accommodation are included within the 'Other Homeless Persons' division of service. This is a statutory service. In addition the department co-ordinates and directs the work of agencies dealing with rough sleeping in the City. The costs for this are met primarily through Government grant. This area also includes Spitalfields Residential (there are 32 properties that were not built under Housing Act powers and have not been appropriated to the HRA), Enabling Activities and general housing advice. In 2006, the City of London agreed an Affordable Housing Strategy. The City has agreed that 30% of future Planning Gain agreements will be allocated towards providing additional off site affordable housing. The Department of Community & Children's Services is exploring ways to facilitate the provision of additional affordable housing and has a programme of development opportunities on existing estates which is currently being prioritised.

Benefits Administration

The administration of all benefits is undertaken by the Community and Children's Services Department. This incorporates rent allowances and rent rebate "payments" in respect of HRA dwellings, together with the associated Government subsidy. The service also administers housing benefit for those in private sector tenancies who are eligible.

Supported Housing

The Supported Housing service includes funding for four sheltered housing schemes, one in the City and the three sheltered schemes the City provides in Southwark, Lewisham and Islington. The funding covers the cost of services which are provided specifically to support elderly and vulnerable residents and are over and above the normal landlord services. In addition, a floating Tenancy Support Team helps vulnerable tenants to sustain their tenancies, both within the City and on our housing estates in other boroughs, and community development work is undertaken on all estates to encourage and sutain safe, friendly communities.

APPENDIX 2

	Actual	Latest	
Support Service and Capital Charges from/to		Approved	Original
Community & Children's Services Committee		Budget	Budget
	2015/16	2016/17	2017/18
	£000	£000	£000
Support Service and Capital Charges			
Administrative Buildings	197	205	243
City Surveyor's Employee Recharge	29	13	13
Insurance	53	52	53
IS Recharges – Chamberlain	531	521	517
Capital Charges	344	334	426
Support Services -			
Chamberlain*	398	414	399
Comptroller and City Solicitor	404	478	460
Town Clerk	295	302	282
City Surveyor	120	121	121
CPS	146	164	177
Total Support Services and Capital Charges	2,516	2,604	2,691
Recharges Within Funds			
Corporate and Democratic Core – Finance			
Committee	(32)	(32)	(32)
HRA*	(469)	(644)	(631)
Barbican Residential Committee*	(36)	(44)	(45)
TOTAL SUPPORT SERVICE AND CAPITAL			
CHARGES	1,980	1,884	1,983

APPENDIX 3

	£'000
Original Budget 2016/17 (Excluding support service and capital charges)	9,982
Local risk carry forward from Director's underspend in 2015/16	161
Virement to libraries for delivery of children's reading services such as 'Story	(45)
time'	
Increase in base budget in relation to London Living Wage	67
Net other movements including contribution pay adjustment	68
Decrease in Surveyors repairs & maintenance charge	(55)
Final Agreed Budget (Excluding support services and capital charges)	10,178